



Waterloo-Cedar Falls
Corps Community Center

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THE SALVATION ARMY

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October 8, 2015

Dear Iowa Council on Homelessness Executive Committee,

The Salvation Army of Waterloo/Cedar Falls respectfully appeals the involuntary reallocation of \$9424.00 from our Transitional Housing project fund.

As of October 1, 2015 The Salvation Army has enacted a new model of service provision. This model, called Pathway of Hope, is designed to offer intensive case management to our social service recipients, particularly those in our housing programs. This case management incorporates a vulnerability index scale that helps determine the extent and scope of each person's needs and helps us prioritize our services to those most at risk.

In conjunction with the scale, men identified as chronically homeless and most at risk are provided the opportunity to move from our emergency shelter into our Transitional Housing program. Our housing programs embrace a "harm reduction" model consistent with the Housing First and Rapid Rehousing paradigm. The Salvation Army's ability to provide multiple housing solutions allows us to provide on-going, supportive care for the homeless population in our community. Our emergency shelter will continue to be a conduit through which the chronically homeless are given the opportunity to reside in a safe, secure, and healthy environment.

As part of their case management, all individuals in our housing programs are asked to identify all sources of income. Any unrealized aid, such as SNAP, is applied for with the assistance of our case manager. It is our goal to help our clients and residents achieve an increase in both cash income and non-cash benefits.

The move to the Pathway of Hope model has also resulted in a reorganization of our staff. Responsibilities have been reallocated to align duties with proper personnel. We are actively pursuing a more active role not only on our Local Homeless Coordinating Board but with the Iowa Council of Homelessness and its sub-committees as well.

Our Transitional Housing program is a vital part of our community's response to homelessness. It is imperative the program remain fully funded to allow more men the opportunity to move from chronic homelessness to self-sufficiency and independence. We ask you reverse your decision to defund our program by \$9424.00 and help us continue our new service model that puts people and housing first.

Sincerely,

William Drier, LMSW, PhD

Social Services Director

The Salvation Army of Waterloo/Cedar Falls

Heart to God. Hand to Man.

Have you remembered The Salvation Army in your estate planning?